



Business Structure





B to B 基石事業

B to C 新興事業

資產開發事業體 嘉新資產

旅宿/服務

水泥事業體 嘉新水泥

倉儲物流事業群

嘉新國際 嘉北國際

健康照護事業



旅宿事務

HOTEL COLLECTIVE



產後護理之家

collective elements

豐崎溫泉度假酒店

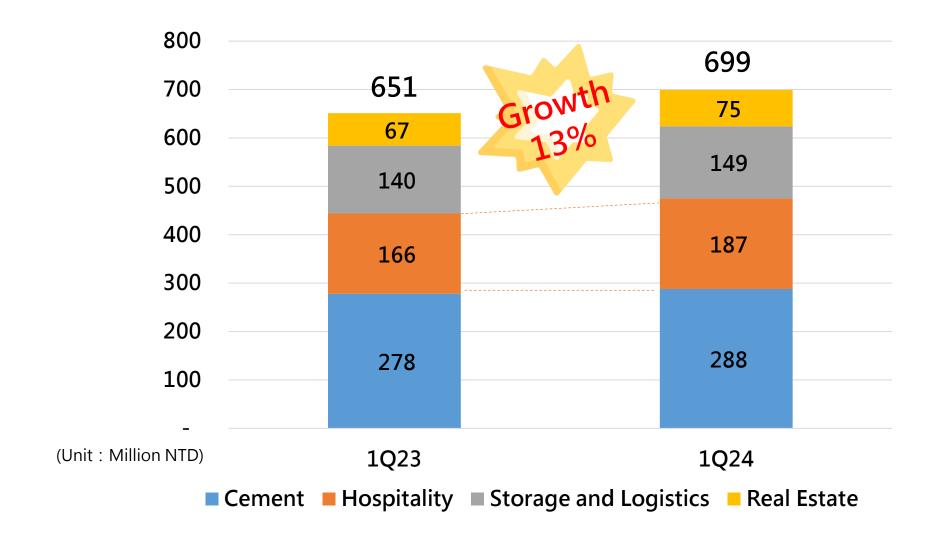


Stronger Performance from Core Businesses

	1Q24	1 Q 23	YoY
Revenue	699	651	7%
Gross Profit	104 14.9%	63 9.7%	65% 5.2 ppts
Operating Loss	(20) (2.9)%	(56) (8.6)%	64% 5.7 ppts
Net Non-operating Items	(10)	82	(112)%
EBITDA	96	155	(38)%
Net Profit(Loss) Attributable to Owner of the Company	(39)	20	(295)%
Basic EPS(NTD)	(0.06)	0.03	(300)%



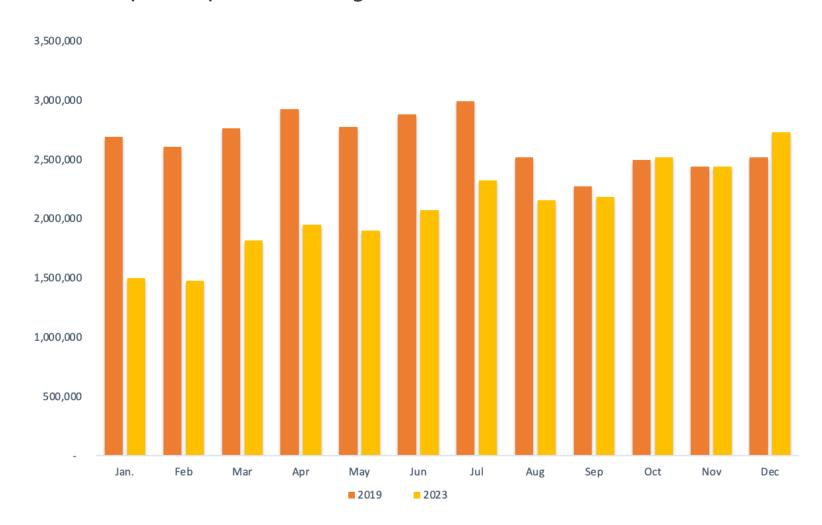
Each Business Entity Maintains Stability and Hospitality Continues to Grow





Japan's Inbound Visitors Continue to Grow

The Osaka Expo is expected to bring 28 million visitors.

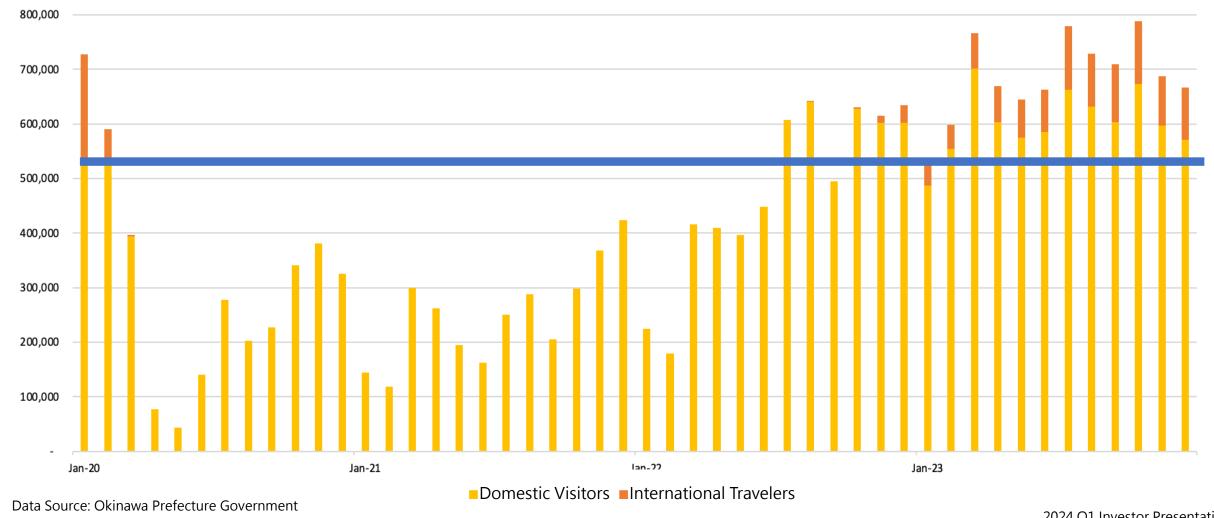






The Okinawa Tourism Market is Vibrant

The number of domestic tourists has surpassed pre-COVID-19 levels, but international tourists has not yet fully recovered.







154 Flights





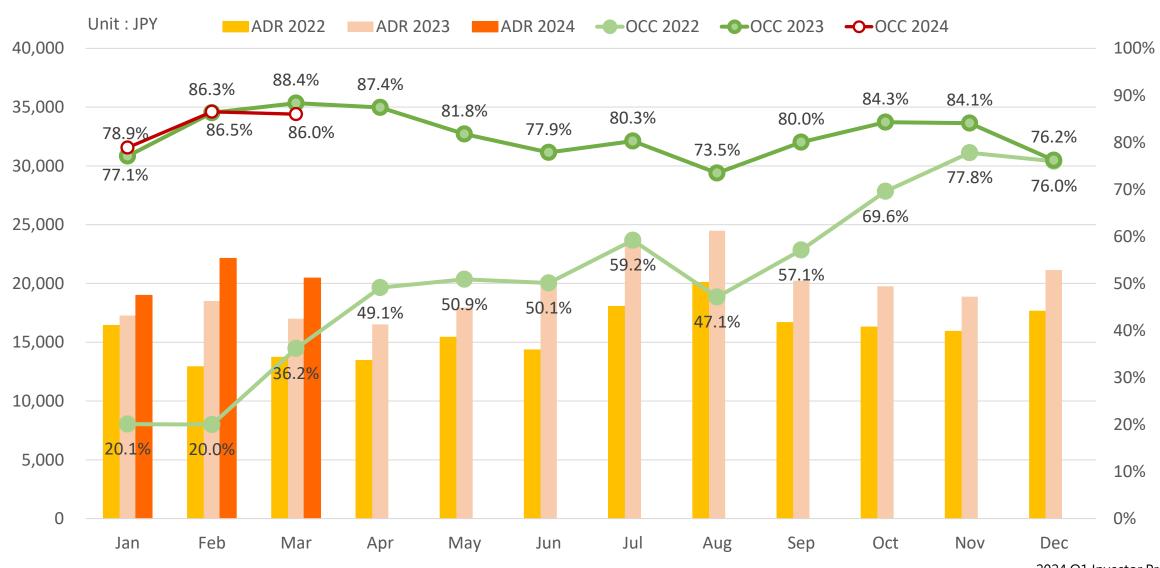


Pre-COVID-19

Future



HOTEL COLLECTIVE Performance





InterContinental Okinawa Chura SUN Resort Project is Currently Under VE Process

2024/4/10 Building Material Price Trends



Major Asset - Gangshan Plant

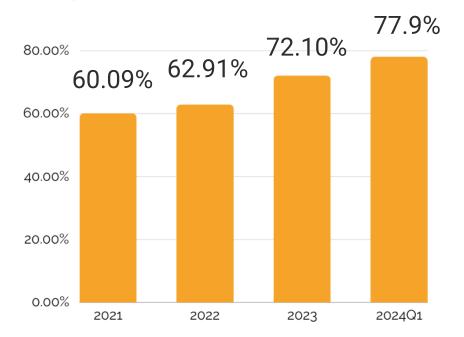


Asset Overview

- CHC group's green energy goals :
 Develop energy storage and solar power project.
- Estimated total 2,000kw solar panel capacity.

Occupancy rate stea

- Occupancy rate steadily increasing.
- The occupancy rate for 2024Q1 is 77.9%.
- 4-year CAGR: 6.8%





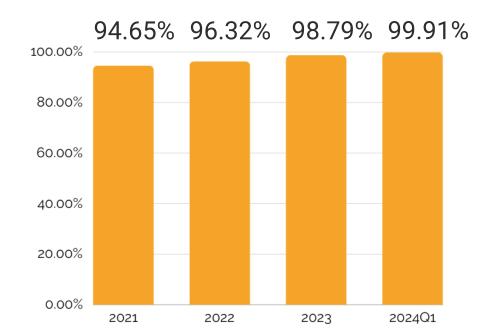
Major Asset - Chia Hsin Building

Asset Overview

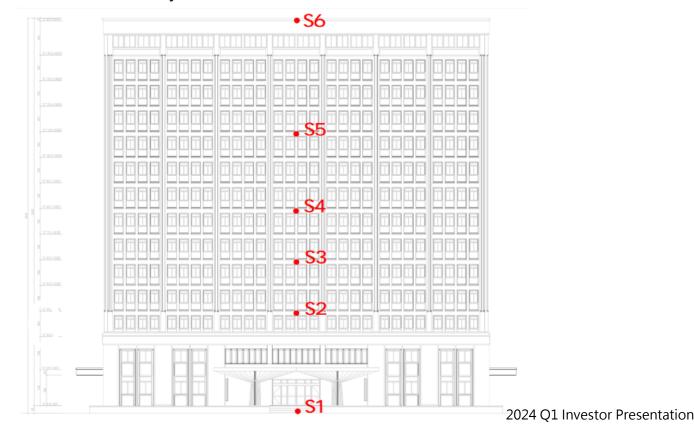


Leasing Overview

- Almost at full capacity.
- The occupancy rate for 2024Q1 is 99.91%.
- Continuously providing stable cash flow.

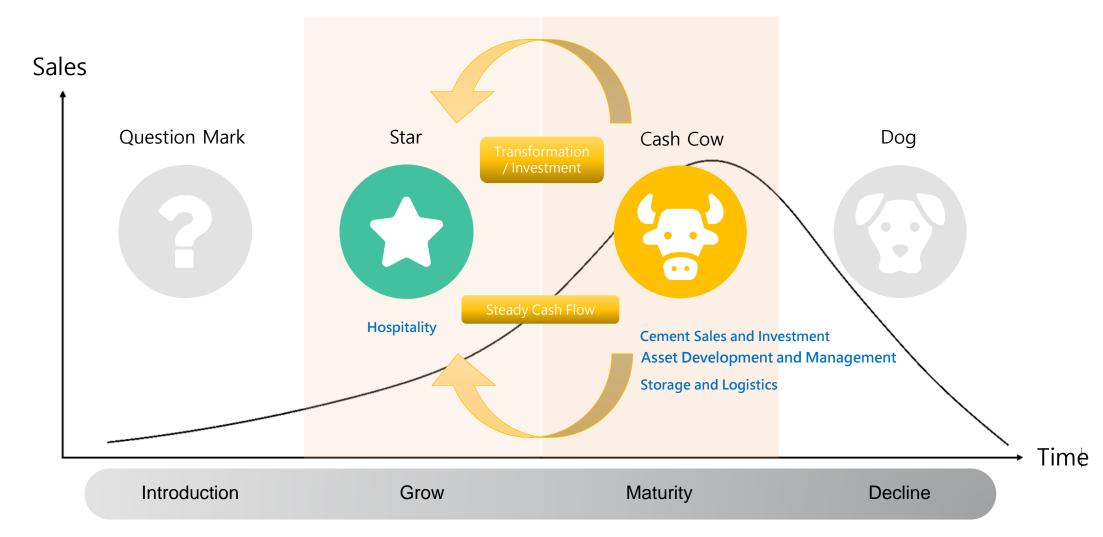


- Completion of installation of building seismic monitors by 2022.
- CHC group's green energy goal, evaluate the adoption of LEED &
 WELL to enhance the asset value.
- Renovation of the external walls of the building is expected to be carried out by the end of 2024.





Business Outlook - Steady Cash Flow Supports the Development of New Business



E: Join and support the initiative to keep warming at 1.5°C





Photo Source: COMMONWEALTH MAGAZINE GROUP

S: Expanding Social Impact

14 County and City

Support from the Foundation

23 clas

Teaching materials for remedial classes

677_{Kids}

Received Christmas
Gifts

Sustainable Education Model

Educational Startup x Enterprise x NPO

CHC Group

Connecting educational startup and NPO to jointly help children from underprivileged families have SEL (Social and Emotional Learning) teaching resources.



MEandMine

Provide SEL (Social and Emotional Learning) learning resources and teacher training, implement uninterrupted SEL courses.

Taiwan Fund for Children and Families

For the long-term local cultivation aimed at disadvantaged children, the sustainable education program will be perfectly implemented.

G: Focused on Transparent Governance





Ranked in the top 6% - 20% of listed companies in Taiwan's corporate governance evaluation for four consecutive years.



S&P Global's results improve year-on-year.

The performance in 2023 improved compared to the previous year.



Source: TWSE corporate governance evaluation data

